

Enter and View Report – April 2025 Royal Sussex County Hospital



Service name: Service Provider: Date and Time: Representatives: Contact details: The Emergency Department at the Royal Sussex County Hospital University Hospitals Sussex NHS Foundation Trust Monday 7th April 2025 Mazzie Sharp, Conor Sheehan and Will Anjos Kate Jones, Project Co-ordinator <u>Kate@hwbh.co.uk</u> Jo Dorey, Project Support Officer <u>Jo@hwbh.co.uk</u> Healthwatch Brighton and Hove Community Base,113 Queens Rd, Brighton, East Sussex BNI 3XG

Acknowledgements

Healthwatch Brighton and Hove would like to thank our volunteers, service providers, service users and staff for contributing to the Enter and View programme.

Disclaimer

Please note that this report relates to findings observed on the specific date set out above. Our report is not a representative portrayal of the experiences of all service users and staff, only an account of what was observed and contributed at the time.

What is Enter and View?

Part of the local Healthwatch programme is to carry out Enter and View visits. Local Healthwatch representatives carry out these visits to health and social care services to find out how they are being run and make recommendations where there are areas for improvement.

The Health and Social Care Act allows local Healthwatch authorised representatives to observe service delivery and talk to service users, their families and carers on premises such as hospitals, residential homes, GP practices, dental surgeries, optometrists and pharmacies. Enter and View visits can happen if people tell us there is a problem with a service, but, equally, they can occur when services have a good reputation so we can learn about and share examples of what they do well.



Purpose of the visit

Healthwatch Brighton and Hove has worked in partnership with our local hospital trust (University Hospitals Sussex NHS Trust) for several years to conduct regular Enter and View visits. These visits to wards and other units are carried out by trained volunteer lay assessors and staff members and are called Healthwatch Hospital Enter and View visits. The visits are an extension of a national programme of audits called PLACE – Patient Led Assessment of the Care Environment. The trust asked Healthwatch to carry out this environmental audit of the Emergency Department following an unannounced inspection by the Care Quality Commission in March 2025.

These Healthwatch visits:

- Provide valuable insight into the work of our local trust and its hospitals.
- Allow us to see first-hand the many positive aspects of our hospitals.
- Provide an opportunity to raise any concerns directly with senior trust staff.

Healthwatch Hospital, Enter and View visits are intended:

- To provide a regular, independent supply of information about the environment of our hospitals to the trust, which empowers them to act on emerging issues.
- To ensure that patients and staff benefit from an ever-improving hospital environment which in turn supports the delivery of high standards of care, dignity, and safety.
- To provide Healthwatch with an audit trail of intelligence and evidence which it can use to assess how our recommendations are helping to improve hospital environments.
- To enable Healthwatch to share our findings with interested partners such as the Care Quality Commission and the public.

Methodology

Two trained, DBS-checked Enter and View volunteer lay assessors and a member of staff visited the Emergency Department at the Royal Sussex County Hospital. A member of the nursing team kindly showed our representatives around the department before allowing



them to conduct the visit. Our representatives observed the environment at the Urgent Treatment Centre, the Ambulatory Clinical Decision Unit, the Emergency Department main reception, Majors and Resus and Ward 2C (previously known as the 'Enhanced Observation Unit' for patients with mental health concerns). The representatives recorded their views of the physical environment, and they also completed a checklist to capture positive findings, challenges, and concerns, as well as anything staff told us and our recommendations.

The checklist which Healthwatch uses is based on the NHS publication "<u>The Fifteen Steps</u> <u>Challenge: Quality from a patient's perspective</u>", which explores what good care looks like through a patient's eyes. When completing the checklist, volunteers are asked to say whether specific criteria have been met in full, partially or not at all and to award a suitable score out of ten. Volunteers are provided with the opportunity to record any positive findings and make recommendations under four headings:

- (i) Is the environment welcoming?
- (ii) Is the environment safe?
- (iii) Is the environment caring and involving?
- (iv) Is the environment well-organised?

Results of visit

Healthwatch asks volunteers to give a score out of 10 for each area as a simple way to assess things. The scores represent the subjective views of our trained volunteers and are not part of a national scoring system. Healthwatch considers that:

- 9 or 10 indicates that the ward or unit is performing strongly with little or no room for improvement and areas of excellence have been observed.
- 7 or 8 suggests there are a number of areas which require attention in order to improve the environment, but overall, things are good.
- a score of 6 or less indicates that significant changes may be needed to improve the environment.

Overall

Healthwatch last visited the Emergency Department at the Royal Sussex County Hospital during the PLACE (Patient-led assessments of the care environment) visits in October and November 2024. We carried out a specific Enter & View of the department in March 2024 and our earlier report can be found <u>here</u>.

Following our latest visit, we scored all areas of the department highly for the environments being welcoming, safe, caring, well-organised and calm, with the scores ranging from between seven, to ten out of ten.

Compared to our last visit in March 2024, the scores awarded to the Emergency Department Reception and Majors and Resus had improved.

Our suggested areas for improvement are:

- improving signage
- installing video displays and positioning information systems to make them more accessible
- improving fire and safety
- providing clearer staff IDs and information about staff uniforms
- improving patient dignity (majors)

	Urgent Treatment Centre		-	inical Decision nit
Checklist area:	Scores March 2024	Scores April 2025	Scores March 2024	Scores April 2025
Welcoming	8	9	9	9
Safe	10	9	9	9
Caring	8	9	8	10
Well- organised	9	10	9	10

Overall scores comparison 2025 vs 2025

	Main ED reception		Majors a	nd resus
Checklist	Scores March	Scores April	Scores March	Scores April
area:	2024	2025	2024	2025
Welcoming	4	7	5	7
Safe	5	8	5	7
Caring	4	8	8	7
Well-	5	7	6	7
organised				

	Ward 2C (mental health)	
Checklist	Scores March	Scores April
area:	2024	2025
Welcoming	9	8
Safe	9	7
Caring	9	8
Well-	8	8
organised		

The lay assessors reported that the visit felt like hardworking, dedicated staff were working extraordinarily hard to deliver care in a challenging environment.

UTC – Urgent Treatment Centre

Overall score: 9/10

(a) Welcoming environment	
Score awarded: 9 out of 10	
Positives	Recommendations
There was adequate signage on the	Signage clearly stated that any patients
glass partition in front of the	receiving treatment in this unit should
(unmanned) reception desk indicating	register with the ED reception first even if
which patients this unit served.	they had been referred directly to the UTC
	by NHS 111. Perhaps this UTC needs to
The waiting area had suitable seating	clarify/agree with the NHS 111 service about
for patients.	providing instructions to patients to directly
	report to this unit when this is not the case?

	The presence of a 'reception desk' in this unit may not be appropriate if t remains unmanned. (This was the case today and also on 2 other occasions observed within the past month).
(b) Safe environment	
Score awarded: 9 out of 10	
Positives	Recommendations
The waiting area was clean, uncluttered and tidy.	There was no record of fire extinguishers or safety instructions observed- this may have been overlooked in this unit by E&V team.
Hand gels were available at the doorway entrance.	
Attending paramedical and medical staff wore name badges.	
(c) Caring environment	
Score awarded: 9 out of 10	
Positives	Recommendations
Treatment/assessment cubicles were well appointed and equipped, offering	In the waiting area, consider installing TV
complete privacy and dignity to each patient being seen by medical staff.	monitors with short videos/digital displays indicating likely waiting times for examination and treatment and an outline of 'patient journey' from UTC onwards.
complete privacy and dignity to each	indicating likely waiting times for examination and treatment and an outline
complete privacy and dignity to each patient being seen by medical staff. Each cubicle had a solid door, examination couch, patient chair and a PC workstation for the examining	indicating likely waiting times for examination and treatment and an outline
complete privacy and dignity to each patient being seen by medical staff. Each cubicle had a solid door, examination couch, patient chair and a PC workstation for the examining clinician.	indicating likely waiting times for examination and treatment and an outline
complete privacy and dignity to each patient being seen by medical staff. Each cubicle had a solid door, examination couch, patient chair and a PC workstation for the examining clinician. (d) Well organised & calm environment Score awarded: 10 out of 10	indicating likely waiting times for examination and treatment and an outline of 'patient journey' from UTC onwards.
complete privacy and dignity to each patient being seen by medical staff. Each cubicle had a solid door, examination couch, patient chair and a PC workstation for the examining clinician. (d) Well organised & calm environment	indicating likely waiting times for examination and treatment and an outline

Ambulatory Clinical Decision Unit

Overall score: 9/10

(a) Welcoming environment - Score awarded: 9 out of 10		
Positives	Recommendations	
The Reception desk was manned by Health Care Assistant (HCA) who welcomed patients to the unit.	Some of the signage for patients could have been moved more closely to the various seated waiting areas.	
There was some helpful signage on the facilities within the unit near the desk which was ordered and neat.	The installation of a 'silent' video display on the patient journey and facilities within the section could be considered.	
The atmosphere was tranquil and waiting patients appeared to be comfortable.		

(b) Safe environment - Score awarded: 9 out of 10			
Positives	Recommendations		
Infection control information was prominently displayed. Hand gels were available and observed to be in use. Patient WCs and shower facilities were available and clean and tidy. Equipment and supplies were stored out of patients' view at the end of the unit (space for this seemed to be a little restricted).	Fire and evacuation information could be more clearly displayed. The shower curtain in the shower room appeared to be missing (but perhaps this room was intended to operate as a 'wet' room?)		
Staff roles were identifiable by their uniform type and name badge. Patients were positioned in individual bays/rest areas with access to call bells linked to reception.			

(c) Caring environment - Score awarded: 10 out of 10		
Positives	Recommendations	
Patients were positioned in comfortable	None.	
chairs within semi-private bays (all		
patients were ambulatory).		
The atmosphere was calm and		
peaceful.		
Patients were observed being offered		
complimentary food and drink by		
hospital catering staff. There was also a		
self-serve hot and cold drinks trolley		
behind the large seated waiting area.		
(d) Well organised & calm environment	- Score awarded: 10 out of 10	
Positives	Recommendations	
The section appeared to be staffed by		
an attentive caring reception team	None	
consisting of nurses and HCAs. During		
the visit it was observed that they		
frequently engaging with patients in the		
waiting areas dealing with any		
questions they had and reminding them		
about availability of refreshments.		
The unit appeared to be generally well		
maintained and clean.		

Emergency Department Reception

Overall score: 8/10

(a) Welcoming environment - Score awarded: 7 out of 10		
Positives	Recommendations	
Patient information signs were evident but many needed to be more prominently displayed near the reception area (one notice containing triage information was displayed on the left hand wall of the entry corridor to the ED reception area where few arriving patients would be likely to see it.) Some useful video information on the 'patient journey' was playing on a 'loop' within the waiting area. Not all waiting patients would be able to see this from their seats.	Reposition as many signs as possible so that they are in the eye-line of the maximum number of patients. Signage in this area and in the treatment/consultation area could have offered information in the 4 main spoken languages in the city. Try to ensure video information on the 'patient journey' can be seen by more visitors to the department. (perhaps install another TV monitor?).	
Approximate waiting time for triage, clinician consultations etc. was digitally displayed. This was very helpful but some anecdotal accounts with waiting patients suggested that this information did not closely reflect reality.		
Patient WCs in waiting area were clean and well-maintained.		
(b) Safe environment - Score awarded: 8 out of 10		
Positives	Recommendations	
Treatment/consultation areas behind the ED waiting area appeared clean and well ordered.	No fire extinguishers were immediately evident- the policy on their use and location (if appropriate) could have been clearer.	
Staff wore ID badges and were very helpful to the Healthwatch E&V team.		

Individual patient treatment areas	One or two of the seat pads in the
offered sufficient privacy.	treatment/consultation areas needed to be
Hand gels were available and in use.	replaced.

(c) Caring environment - Score awarded: 8 out of 10	
Positives	Recommendations
Patients had sufficient privacy when	
being treated in the assessment bays	
(curtains were long enough).	
Staff appeared to be interacting with	
patients in a caring and courteous	
manner.	
(d) Well organised & calm environment	- Score awarded: 7 out of 10
Positives	Recommendations
The ED waiting area was very full - some	Fire safety and security information could
patients and their carers/companions	be more prominently displayed (could be
had to stand. The environment was very	included on the 'video loop' also?).
claustrophobic and stressful.	Consider how the waiting area could be
	redesigned/configured to create a more
	open and airy feel (perhaps by borrowing
	some space from other areas within the ED
	area that are not so heavily congested).

Majors 2a, 2b and Resus

Overall score: 7/10

(a) Welcoming environment - Score awa Positives	Recommendations
FUSILIVES	Recommendations
Areas 2a and 2b areas were very	Because these areas (2a/b and resus) are
congested. There were many patients	so busy, the patient information system
lying on trolleys both in bays and in	could possibly be improved so that more
corridor areas.	patients waiting in the various parts of the
	unit had access to key information such as
The atmosphere was very busy but staff	the 'typical patient experience' that they
appeared to be working purposefully within a veritable sea of activity. They	could anticipate whilst being treated there
were calm and helpful to the	These areas were staffed by many differen
Healthwatch E&V team and to any	types of paramedics and clinicians and it
patients who were observed to ask	would be helpful for patients to be able to
direct questions of them.	identify 'who is doing what' more easily.
	Some of the nursing and HCA staff uniform
	had the role printed in large letters on the
	back but other medical staff uniforms did
	not. The use of an illustrative poster
	displayed prominently explaining what the
	colours/design of each uniform depicted
	would be helpful.
	The installation of TV monitors with a feed
	offering information on waiting times,
	patient journey, availability of refreshments
	shop location etc. would be advisable. This
	information was displayed but in an
	unsuitable location (attached to Perspex
	screen at nurses station).
	Signage on doors to side rooms and to
	entrance of 2A area appeared inconsistent

(b) Safe environment - Score awarded: 7 out of 10		
Positives	Recommendations	
Although the environment was	We did not observe fire extinguishers	
congested and stressful, the unit	positioned in the Majors 2a&b areas - could	
appeared to be kept in a clean and safe	staff check that appropriate fire safety	
condition.	information is displayed?	
All staff wore ID but sometimes difficult		
to read this because of badge size so		
please note suggestion on illustrative		
poster in (a) above.		
Patients in some bays had access to		
call bells but patients in corridor waiting		
areas obviously did not. The noise levels		
were generally very high which brings		
into question whether call bells could be		
heard over this.		
(c) Caring environment - Score awarded	l: 7 out of 10	
Destitives		
Positives	Recommendations	
The resus area was very well	Because of pressure on space, many	
The resus area was very well	Because of pressure on space, many	
The resus area was very well maintained and appeared to be	Because of pressure on space, many patients were accommodated in an 'ad-	
The resus area was very well maintained and appeared to be meticulously ordered in terms of	Because of pressure on space, many patients were accommodated in an 'ad- hoc' manner, occupying positions in	
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The resus area was very well maintained and appeared to be meticulously ordered in terms of supplies and equipment. Patients had access to free hospital Wi-	Because of pressure on space, many patients were accommodated in an 'ad- hoc' manner, occupying positions in corridors or in 3 deep trolley rows.	
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The resus area was very well maintained and appeared to be meticulously ordered in terms of supplies and equipment. Patients had access to free hospital Wi- Fi but the information on this was not prominently displayed in enough locations within the 2A area.	Because of pressure on space, many patients were accommodated in an 'ad- hoc' manner, occupying positions in corridors or in 3 deep trolley rows. Patients had very limited privacy or dignity.	
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Ward 2C -Mental Health (used to be Enhanced Observation Unit)

Overall score: 8/10

(a) Welcoming environment - Score awa	arded: 8 out of 10
Positives	Recommendations
The environment appeared very tranquil – there was lower-level lighting which was conducive to relaxation.	Some clear signage welcomed the patient to Ward 2C and provided information about the system of care that will be in place for them whilst they are in the unit (a dedicated MH nurse will be assigned to their individual care). The signage at the entrance to the ward indicates that it is a 'short stay' ward - the
	accuracy of this description could be improved.
(b) Safe environment - Score awarded: 7 out of 10	
Positives	Recommendations
The 2C ward appeared to be clean and	None
relatively comfortable.	
Each patient was personally cared for	
by a MH nurse (the Ward Charge nurses	
are 'general' nurses however but they	
liaise daily with the Sussex Mental Health	
Partnership Team on discharge or	
transfer of patients to specialist MH	
facilities).	
Fire extinguishers are located in a	
locked side room near charge nurse's	
station because of the danger of	
potential patient misuse.	
(c) Caring environment - Score awarded: 8 out of 10	
Positives	Recommendations
All patients admitted had their own	There could be some clearer information
private bay with trolley bed and chair.	displayed on the general ward routine and
	meal service arrangements. Because the
	ward has restricted access and egress,



Staff were observed to be interacting	arrangements to accompany patients to
with patients in a very caring way and	visit the shops or have 'cigarette breaks'
respecting their dignity despite some	could be explained.
challenging encounters.	

(d) Well organised & calm environment - Score awarded: 8 out of 10		
Positives	Recommendations	
The overall environment was calm and uncluttered.	Given that a patient's stay could be 12 hours or more in this unit (sometimes days or weeks), the TV/DVD area could be made	
Family members and friends of patients were welcomed and encouraged to assist with their support and care.	more comfortable (there was only 1 'bean bag' seat evident in this area).	

Next steps

Healthwatch will discuss our visit findings with the trust at their Patient Experience and Engagement Group where we will ask for an action plan to be created to follow up on our findings.



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